



U.S. Department of Energy
**Energy Efficiency
and Renewable Energy**

Bringing you a prosperous future where energy
is clean, abundant, reliable, and affordable

U.S. Department of Energy's National Renewable Energy Laboratory

Your Ideas on NREL's Future

Denver West Marriott
Golden, Colorado

September 18, 2007



Why Are We Here Today?

- Department of Energy (DOE) announced its decision to compete the Management and Operating (M&O) contract for the National Renewable Energy Laboratory (NREL) on June 6, 2007
 - Press Release located at <http://www.doe.gov/news/5113.htm>
- Competing the NREL M&O contract now...
 - Reflects DOE's commitment to regularly compete the M&O contracts for its national laboratories to ensure the greatest possible benefit to DOE, its mission and the nation
 - In no way reflects negatively on the incumbent M&O contractor
- What Do We Need from You Today?
 - Your ideas to help us shape this solicitation and NREL's future



What Role Does an M&O Contractor Play for DOE?

- Strategic partner for the planning, development, and execution of energy research, development, demonstration, and deployment (RDD&D) programs
- Develops the vision as to how NREL can best be operated to accelerate achievement of these goals
- Provides the leadership and management to achieve this vision
- Assumes full responsibility for NREL's mission and operational performance



DOE's National Commitment

- DOE's Mission
 - To “...*advance the national, economic, and energy security of the United States...and to promote scientific and technological innovation in support of that mission...*”
- DOE's Energy-Related Strategic Goals
 - Energy Security -- *Promoting America's energy security through reliable, clean, and affordable energy*
 - Scientific Discovery and Innovation -- *Strengthening U.S. scientific discovery, economic competitiveness, and improving quality of life through innovations in science and technology*
- DOE's Strategic Plan located at www.doe.gov/about/strategicplan.htm



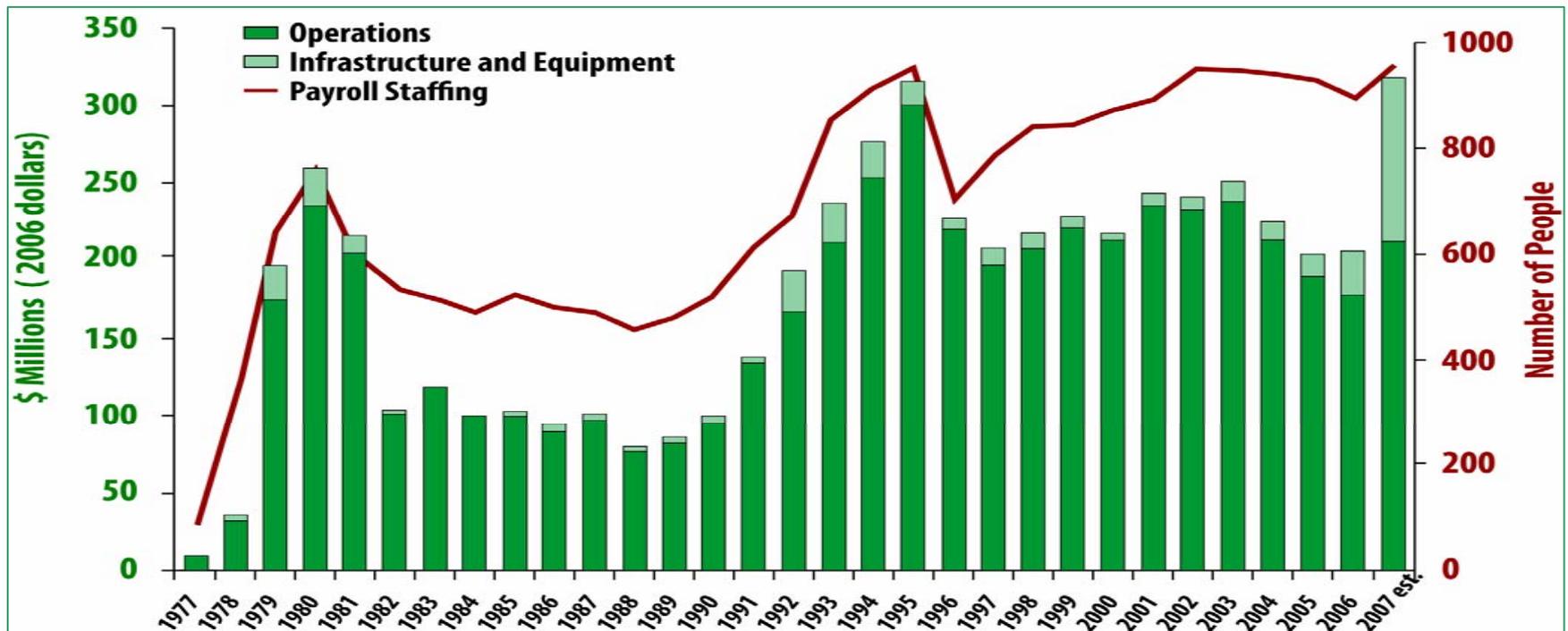
Achieving DOE's National Commitment

- DOE carries out its commitment through its Office of Energy Efficiency and Renewable Energy (EERE) and NREL
- EERE's Mission
 - To “...*strengthen America's energy security, environmental quality, and economic vitality in public-private partnerships that enhance energy efficiency and productivity; bring clean, reliable and affordable energy technologies to the marketplace; and make a difference in the everyday lives of Americans by enhancing their energy choices and their quality of life...*”
- NREL is DOE's only national laboratory dedicated to renewable energy and energy efficiency RDD&D
- Learn more about EERE at www.eere.energy.gov/
- Learn more about NREL at www.nrel.gov



NREL's 30-Year History

- Establishing the legitimacy of renewable energy and energy efficiency technologies





NREL Today

- Celebrating 30-years of success!
- Global reputation
- Talented, energetic, dedicated, and growing workforce
- Enhanced funding and exciting projects
- Regional economic asset
- Good neighbor to surrounding communities

Question is no longer whether renewable energy and energy efficiency technologies can make a national difference, but how much and how fast!



What is DOE Looking for from This Competition?

- Accelerating and increasing the impact of renewable energy and energy efficiency technologies on national energy, economic, and environmental goals
- Enhancing NREL's national leadership on energy technology, policy, and market matters
- Strengthening NREL's long-term capability to serve as a national energy RDD&D asset
- Enabling a creative and innovative environment that will attract and keep the nation's best technical and management talent



What is the Competition Schedule?

- Competitive process is a meticulous, deliberate, and thoughtful process, i.e., it takes time!
- DOE is currently developing the draft solicitation
 - Released for formal public comment in the near future
- Anticipate solicitation release in late 2007
- Anticipate contract award in summer of 2008
- All official information about this solicitation can be found on the Industry Interactive Procurement System (IIPS) website at <http://e-center.doe.gov/>



Today's Meeting

- How Will We Proceed?
 - Sign up for 5-minute speaking slots
 - Speakers will proceed in order; open microphone if any time remains
 - If you wish to state your name or organizational affiliation, please do so
 - Recorder will accurately capture your ideas
- If You Have Ideas and Don't Want to Speak
 - Submit your ideas to DOE at steve.scott@golden.doe.gov
- If You Want a Transcript of this Meeting
 - Visit our website at www.eere.energy.gov/golden/NREL_CMO.aspx
- What We Ask of You Today
 - Your candid thoughts on NREL's future
 - Help us keep on schedule